Overview:
During FY 2015, JABSOM underwent its Accreditation Council for Graduate Medical Education (ACGME) Clinical Learning Environment Review (CLER) site visit. JABSOM also continued preparations for its medical doctorate (MD) program accreditation by the Liaison Committee for Medical Education (LCME).

The College of Health Sciences & Social Welfare leadership, including the Deans of the Schools of Medicine, Nursing and Social Work, along with the Director of the Office of Public Health Studies, continued to advance academic inter-professional programs.

Transitions in chair positions have occurred this year. Kenric Murayama, MD, was appointed as the Chair for Surgery. Dr. Murayama is a graduate of JABSOM and a former faculty member in the department. Most recently he headed the Surgical Department at Abington Hospital in Philadelphia, PA.

Through a collaborative effort by the university clinical practice plan with support by local teaching hospitals and HMSA, the family medicine clinic practice was separated from Wahiawa General Hospital. The residency program continues its affiliation with the hospital, but this change in responsibility reduced the fiscal obligations for Wahiawa General Hospital. Given the latter institution’s financial challenges, this move has sustained the family medicine residency program for JABSOM and set the stage for expansion of the family medicine training in Hawaii.

Medical student education (the M.D. degree program) continues to be strong with gradual enlargement of the entering class size (up to 68 students in 2015 from 62 in 2008 upon my arrival). Nearly 90% of incoming students are residents of Hawaii, demonstrating a continued emphasis on supporting the educational aspirations of Hawaii’s citizens. The outgoing senior medical student class members recently were notified of their post-graduate training (“residency training”) assignments, including some of the best training programs in the country. Nearly half the graduating class will do residency training in Hawaii and thus more directly increasing our impact on the Hawaii physician workforce.

In the research mission, JABSOM has led the 13 U.S. Land Grant Universities without a University Hospital in total NIH research awards for 4 straight years. On an NIH awards/full-time faculty member basis, JABSOM ranks within the top 20 of ALL U.S. medical schools (public & private institutions; institutions with & without a university hospital).

In the recently released US News & World Report 2015 rankings, JABSOM moved up to #19 (from #57) in Primary Care and #73 (from #78) in Research among all 139 U.S. medical schools. Although these rankings are based more upon peer institution recognition and federal grant acquisition than upon educational quality or impact on the host state, these rankings do indicate that JABSOM has gained additional national recognition amongst U.S. medical schools.
FY 2015 Benchmarks and Performance:

1) *Continue to develop interdisciplinary educational programs and opportunities for collaboration between UH units.*

    Specifically, we will actively participate in the College of Health Sciences and Social Welfare with the development of interdisciplinary scholarship and programs.

Under my leadership, JABSOM has actively endorsed Inter-Professional Education. With representatives from the School of Nursing, School of Social Work and Office of Public Health, JABSOM established an Inter-Professional Education task force that developed a strategic report and presented its findings to the College of Health Sciences & Social Welfare leadership. The College leadership has endorsed a follow-up 2016 Inter-Professional Education workshop and is contributing funds to a position that will sustain ongoing efforts to collectively incorporate such inter-professional education into our nursing & medicine clinical years. The UH Hilo College of Pharmacy also has been participating.

The leadership of UH Mānoa JABSOM (Cancer Center), Nursing, Social Work, Public Health, and Hawai‘inuiakaa collaborated on a panel on collaborative health science activities at the JABSOM Cross Cultural Conference in January 2015. The proceedings of the conference will appear in a special edition of the Hawaii Journal of Medicine & Public Health that is embedded in the UH health sciences faculty practice plan (UCERA).

The Geriatric Medicine department established a curriculum and training program (Chief Resident Immersion Training or CRIT program) for the care of elders by chief residents from different graduate medical education (GME) disciplines. This program was first delivered May 2014 and then expanded to two additional resident leadership programs that aid information sharing by incoming and outgoing chief residents with a focus on quality improvement projects.

JABSOM supports Clerkships with the College of Pharmacy; these clerkships are embedded with some departmental teaching practices, e.g., Family Medicine and Native Hawaiian Health.

JABSOM Graduate Assistants teach undergraduate classes (e.g., physiology, cell biology, anatomy, & genetics) for UH Mānoa and Kapiolani Community College.

The Departments of Kinesiology (College of Education) and Anatomy (JABSOM) faculty members mutually support orthopedic-focused training and each other's graduate program. The JABSOM Research Design & Biostatistics course teaches Public Health biostatistical courses and is planning a new Masters of Quantitative Health Sciences Degree.
The JABSOM administrative core has been a UH Mānoa lead entity in Title IX training. Further, the Mini-Medical School (done in collaboration with the UH Mānoa Cancer Center) is a popular outreach program for the local community and builds goodwill for UH and UH Foundation.

I served as Chair of the Catholic Charities of Hawaii Men’s Walk March Against Domestic Violence in 2014, helping attain extensive participation by UH and over 1,000 marchers for this cause.

2) **Continue to develop interdisciplinary research activities and support infrastructure with other UH units and community teaching hospitals.**

   Specifically, we will submit an RMATRIX-I completion summary report, sustain key infrastructure support activities, and respond to any study section review concerns related to our RMATRIX-II renewal grant in conjunction with UH and community-based partners.

JABSOM partnered with the School of Social Work to establish a two PI NIH research infrastructure grant supporting the UH Mānoa health sciences. Dean Noreen Mokuau (Social Work) and I serve as the two PIs for this NIH grant that will bring over $12M in grant dollars to UH Mānoa over 5 years. Researchers from Public Health, Nursing, and the Cancer Center are also on this grant (in addition to investigators from JABSOM and Social Work). This National Institute for Minority Health & Health Disparities grant reaches out into the community with a focus on reducing Hawaii’s health disparities.

JABSOM has shared considerable research infrastructure with UH Mānoa beyond the RMATRIX and other infrastructure grants. JABSOM introduced online HIPAA training for UH Mānoa, provided wireless internet expansion at teaching partner hospitals for academic outreach, created an SF1 electronic system for facilitating research hires at UH Mānoa, sustained a Translational Research clinic and invested in expansion of that program at Kaka’ako, introduced compliance resource awareness training for Cancer Center and other health sciences personnel, and continues to oversee UH Mānoa BSL-3 support and extensive support of UH Mānoa compliance activities.

A number of other interdisciplinary research and outreach activities are summarized in the (Kaka’ako) Hawaii Impact Summary 2015 (see attachment to this note) prepared for the 2015 legislature in conjunction with Cancer Center leadership. JABSOM continues to sponsor the UH-Mānoa Biomedical Sciences and Health Disparities Symposium each spring.

3) **Prepare for the upcoming 2016 LCME reaccreditation with mock survey completion.**

   Specifically we will engage appropriate external consultants, develop appropriate policies/procedures within JABSOM and with our teaching hospital partners, and complete necessary documentation. We will also address policies and practices related to diversity and Title IX reporting & investigation processes.
Full preparation is underway for next LCME re-accreditation. Materials are due late 2016 and the site visit will occur January 2017. In the summer of 2014, JABSOM participated in a mock site survey administered to assess the JABSOM infrastructure and personnel. This site visit was overseen by Anne Barnes of the University of Oklahoma.

Subsequently Office of Medical Education Director Damon Sakai and myself (as visiting Dean) participated in LCME site surveys at mainland medical schools. There also are ongoing training sessions for staff & faculty members at JABSOM regarding the new LCME standards. A site visit leadership team has been established to prepare the JABSOM self-study guide and presentations have been given to the JABSOM executive committee and department chairs.

The JABSOM administrative team developed processes and implemented UH Mānoa policies addressing Title IX awareness and reporting through multiple training. The team was highlighted multiple times during UH Mānoa Campus presentations for their proactive approach and ongoing efforts to support student and faculty groups regarding Title IX regulations.

4) **Prepare for an upcoming 2014 or 2015 ACGME CLER site visit.**

Specifically we will engage appropriate external consultants, develop appropriate policies/procedures with our teaching hospital partners, and streamline faculty and trainee evaluation processes.

A mock ACGME site survey was conducted in the fall of 2014 and sessions were initiated to prepare for the expected ACGME CLER visit. Activities undertaken and led by Dr. Naleen Andrade included team training and accreditation guidelines review for hospital and JABSOM leadership. Training modules were also developed for faculty members. Shortly after an impromptu ACGME site visit for the purpose of evaluating a complaint filed by four former resident trainees (late November 2014), JABSOM had a mid-December 2014 ACGME CLER site visit. These experiences have strengthened the JABSOM leadership role in GME on behalf of the teaching hospitals.

5) **Strengthen the UH Cancer Center through shared research, operational efficiencies, and development of a clinical trials cadre of academic oncologists.**

Specifically we will build compensation models that (in conjunction with the Cancer Center and Cancer Consortium) will permit recruitment of key translational scientists and other academic oncologists; with such models in place, we will grow the number of clinical oncologists and begin to enhance clinical trial participation in Hawaii.

Although this goal was originally envisioned as the development of an academic clinical oncology program in conjunction with the Cancer Center, in late November 2014, I was assigned the role of Acting (and subsequently Interim) Director of the Cancer Center. Since that time, there has been a whirlwind of activity undertaken to address significant fiscal and associated
operational challenges in the Cancer Center. Many meetings with faculty and staff leadership both at JABSOM and the Cancer Center have been initiated. The Center’s External Advisory Committee has been reformulated, plans for modification of the Center’s Programmatic activity have been developed, and meetings with hospital leadership, key legislators and donors of the Cancer Center have been ongoing.

In late March 2015, a business plan was presented to the UH Mānoa Chancellor and UH System for the Kaka‘ako Campus and guidance summarized to address the existing challenges at the Cancer Center while sustaining its National Cancer Institute (NCI) designation as a clinical Cancer Center. The plan identifies the need for continued investment in the Cancer Center as it has been under capitalized, especially given the number of faculty and staff members needed for continued designation by the NCI. JABSOM has provided Kaka‘ako Campus leadership at the legislature.

The Cancer Center has recently undertaken several joint ventures with the Cancer Center, including an increasingly melded shared resources environment to minimize duplication of research infrastructure. This extends to a shared vivarium and installation of an NMR imager in JABSOM research buildings.

6) Leverage the 50th anniversary of the JABSOM founding in 1965 to build community awareness of JABSOM’s success and impact to date and to encourage community engagement and support of our programs.

Specifically a 2014 Reunion event (in anticipation of the 50th year event) is planned (for fall 2014) and we will begin seeking endowments for faculty positions (to announce in 2015).

JABSOM has surpassed its unit philanthropic goals for the past two years, raising over $17.3 million in FY 14 and FY15 to date. Included in these totals are two endowed chairs and four endowed professorships. JABSOM will hold its 50th Anniversary Gala on July 18, 2015 with a goal of netting $750,000 for the 50th Anniversary Scholarship Fund. Already, 113 out of a possible 125 tables have been sold, thanks to strong support from alumni and the business community; so the Gala is on track to meet or exceed the above goal. In addition, discussions with donors about the installation of the new donor wall at JABSOM in July 2015 have resulted in $100,000 in new gifts by encouraging donors to be recognized at higher levels. The JABSOM Internal Giving Campaign again exceeded the prior year’s campaign, raising $398,552 from 394 participants, or 57%, of JABSOM faculty and staff members.

Other alumni events have been held including a July 2014 alumni gathering in Honolulu and three alumni dinners on the mainland in March 2015. Further, JABSOM’s history is being captured through video interviews and production of a pictorial and interview-based historical book about the school.